



Chapter 4

Cases of Social Service Organizations

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(1) Case 1: Lingshan Charity Foundation: Research on Community Funds and Primary-level Governance

The Civil Affairs Forum was held in Tianjin on December 20th, 2023. During the forum, the awards for theoretical research on civil affairs policies were announced. A total of six theoretical research achievements from Jiangsu Province first prize. The research report titled "Research on the Mutual Empowerment Between Social organizations and community fund to establish primary-level governance community" communitiescommunity",

submitted by Wuxi City, of Jiangsu Province, Nanjing University, and Lingshan Charity Foundation, won first prize. The study focuses on the emerging community funds in the field of primary-level governance in Wuxi City, attempting to explore how social organizations and community funds can cooperate and interact to jointly promote the establishment of primary-level governance communities from the perspective of community governance.

List of award-winning papers on theoretical research of civil affairs policies in 2023 (Jiangsu)

the first prize

Investigation on the Operation Status of Elderly Care Institutions and Research on Support Policies Xie Xiaojun, Sha Weiwei, Zhong Pinglin, Li, and others from Jiangsu Provincial Department of Civil Affairs

The Formation of Rehabilitation Conspiracy Chain: An Attention Perspective of Assistive Employment Policies for Mental Disorders Wang Fujun, Lv Jiemi, Chen Hui, Yang Huiting, et al. Nanjing You'an Hospital Nanjing University of Science and Technology

Research on Social Assistance for Floating Population – A Local Exploration of Service Equalization and Responsibility Transcendence under the Concept of Inclusive Development Guo Zhongxing, Wang Bin, Miao Xuchen, Zhang Yaling, and others from Nanjing Agricultural University, Qinhuai District Civil Affairs Bureau, Nanjing City, Jiangsu Province

Research on the Dual Empowerment of Social Organizations and Community Funds to Build Grassroots Governance Communities Zhou Lijun, Xu Yanping, Tian Rong, Wang Caixia, and others from the Civil Affairs Bureau of Wuxi City, Jiangsu Province, Nanjing University Lingshan Charity Foundation

Research on Administrative Law Enforcement of Geographical Names Wu Gengyou, Wang Shuliang, Li Zhi, Li Mengtong, and others from Nanjing University of Finance and Economics

Research on the application effect of big data in the field of information verification for low-income families in China, including Wan Guowei, Li Changgu, Yao Wang Mengyi, etc. East China Normal University, Guangdong University of Foreign Studies, Nanjing University, Nanjing Forestry University, etc

As the basic units of society, the soundness and development of communities are of vital importance to the stability and prosperity of society as a whole. Integrating philanthropy into communities enables more effective implementation of work in five key areas, including fostering consensus on cooperation within communities, enhancing community cohesion and a sense of belonging, cultivating responsibility and civil-mindedness among community members, promoting healthy development and harmonious coexistence within communities, and disseminating positive energy and cultural values throughout communities.

1. Explorations Over The Past Decade

In 2012, with the support of the Municipal Civil Affairs Bureau and the Women's Federation of Wuxi City, the Lingshan Charity Foundation cooperated with Taihu Sub-district and the Women's Federation of Binhu District to initiate the establishment of the "Lingshan-Taihu" Community Philanthropy Zone, exploring a scheme for social organizations to participate in community governance. It became the first philanthropy zone dedicated to which community governance and nurturing the local community organizations in Wuxi City, coordinating various stakeholders to promote community development. Since 2013, Lingshan Charity Foundation has secured funding from HSBC Bank, the Tang Junyuan Education Foundation, Seagate International Technology (Wuxi) Co., Ltd. and central government funding, totaling nearly 2 million

yuan. It has carried out the "Dream Space" reading project for migrant children in 8 communities, creating public reading spaces and donating tens of thousands of picture books.

Since 2016, Lingshan Charity Foundation's Seagate Charity Golf Fund has provided services to promote the development of local social organizations and community social organizations in Wuxi City by venture philanthropy. A total of approximately 9 million yuan has been invested, supporting more than 100 local social organizations to carry out various kinds of philanthropy projects. In 2018, under the framework of the "Double Thousand Project" initiated by the Municipal Civil Affairs Bureau and through Tencent's "99 Charity Day", the "Seed Community Plan" was launched. It partnered with 76 communities to design 82 philanthropy projects and conduct both offline solicitation and online fundraising, raising more than 470 thousand yuan while enhancing community resident participation and strengthening community cohesion.

2. Community

The "Opinions of the Central Committee of the Communist Party of China and the State Council on Strengthening the Modernization of the Primary-level governance system and governance capacity" was released in 2021. The Ling Shan Charity Foundation actively responded to the call of the "Five-Sector Linkage" initiative. Under the guidance and support of the Municipal Civil Affairs Bureau, it began experimenting with the

"Community Philanthropy Fund" mode model. As a social philanthropy resource, the community fund serves as an important platform for innovating social governance. The Ling Shan Charity Foundation established special funds by cooperating with towns (sub-districts) and villages (communities), linked local philanthropy resources, motivated diverse forces to participate, provided targeted philanthropy services, fully exerted the role of community philanthropy in helping the needy, revitalizing resources and stimulating potential, and rooted philanthropy power in the community soil, assisting primary-level governance.

In November 2021, the Lingshan Charity Foundation jointly established the Xinguang Community Philanthropy Fund with the Xinguang Community of Wangzhuang Subdistrict, which was the first community philanthropy fund with public fundraising qualifications in Wuxi City. The Ling Shan Charity Foundation fully played the role of a hub-type and platform-type social organization, guiding the community to learn about the emerging community fund and increasing the enthusiasm of the community to establish such funds. Furthermore, as a mature public fundraising foundation, it provided professional guidance to communities in terms of fundraising, mobilizing residents and operation management, assisting community funds to develop healthily. So far, the platform has established 46 community funds, reached long-term cooperation agreements with 41

social organizations, initiated 210 projects, and raised a total of 5,191,708.75 yuan, which has been used to support philanthropic affairs in the neighborhood, focusing on helping the elderly assisting the disabled, environmental renovation, resident services, cultural activities, and medical aid, playing a significant role in addressing various practical problems faced by community residents. The community fund originates from the community and serves the community. Its core is to improve the "everyone participates to" motivation and advocate the "everyone is responsible" civic-mindedness through a fundraising mechanism. The community fund not only pays attention to the total amount of donations, but also places emphasis on the number of donors. On December 18th, 2023, after the earthquake in Gansu Province occurred, 15 community funds and 8 social organizations successively initiated fundraising for the disaster relief projects in Jishishan, Liexi County, Gansu Province, motivating thousands of people to take part in donations, forwarding, and appeals.

3. Establish a Two-way Empowerment Platform for Social Organizations and Community Funds

While actively promoting the establishment of community funds, the Lingshan Foundation took on the social organizations support platform service project of the Wuxi municipal Civil Affairs Bureau on September 15th, 2022. Under the guidance of

the Wuxi Municipal Civil Affairs Bureau, the project was mainly responsible for the management and operation of the social organization support platform, carrying out a series of exchange and cooperation activities. During the process of cultivating social organizations, the foundation innovatively guided them . It to take root in the community, participate in the operation of community funds, undertake community fund projects, and build a two-way empowerment platform for social organizations and community funds. So far, the platform has established 46 community funds, and many representatives of social organizations have assisted the fund initiators in forming a complete management committee. While promoting the social organization support platform, the Lingshan Charity Foundation actively fostered the resource integration among subdistricts, communities and social organizations. Over the past year, resources were continuously exchanged during the launch of nine funds when. Among them, a resource integration meeting of the 2023 Xinguang Community Service Project was held at the Xinguang Community Residential Committee on March 23rd, 2023, with 37 outstanding representatives from 25 social organizations participating and 4 successful projects being integrated.

On November 15th, 2022, the Lingshan Charity Foundation held a special public seminar on social organizations' participation in community governance at the Xuelang Town Roadshow Center (Red Lantern). A total of 33 social organizations and 54 participants

attended the event participated. The seminar presented excellent cases of local social organizations in community governance, focusing on the core topic of which was the participation of social organizations in community governance, emphasized the important role of social organizations in community governance, and provided a much-needed boost for social organizations to deepen their involvement in communities. On June 9th,2023, a seminar on social organizations' participation in operating community funds was held in Wuxi, focusing which on empowering local social organizations. The seminar aimed to help help them play a significant role in integrating social resources, providing community services, expanding residents' participation, and cultivating community culture through community funds as a key, platform, while enabling them to respond quickly and flexibly to social issues and achieve good primary-level governance.

The involvement of philanthropy in communities not only facilitates community development but also shapes a more harmonious, inclusive and developing community environment. This people-oriented and mutually caring concept is also an important component in building a better society. The Ling Shan Charity Foundation has launched the "Community Fund forPhilanthropy" initiative mode, aiming to support and guide charitable resources, making them more accessible at the community level, and promoting the integrated development of "charity", "community" and "social

organizations". The foundation is fully leveraging the role of community philanthropy in helping the needy, revitalizing resources, and stimulating potential, rooting the power of philanthropy in the community and promoting primary-level governance. In the future, the

Lingshan Charity Foundation will continue to actively promote the community fund model within the Wuxi, fostering the development of community social organizations and assisting communities in implementing multi-governance approaches.

References:

Lingshan Charity Foundation: Congratulations! Theoretical research on policies wins the first prize in the Ministry of Civil Affairs, indicating that Lingshan Community Fund has become the new engine of good primary-level governance after ten years of exploration. (2024-01-25)

Links of pictures:

<http://mini.lingshan.com.cn/lshome/Public/Uploads/20240125/1706143616129207.png>

<http://mini.lingshan.com.cn/lshome/Public/Uploads/20240125/1706143616129207.png>

(2) Case 2: Guangxi Association for Standardization: Group Standards Promote Industrial Development Research

The Department of Civil Affairs of the Autonomous Region recently announced the 2024 Outstanding Cases of Social Organizations in the region, with 32 cases selected making. The construction of people's livelihood is not a monologue but a concerto performed by the whole society. Social organizations have become an important force in China's socialist modernization drive. Statistics show that by the end of 2024, According the civil affairs departments at all levels in Guangxi had registered 26,662 social organizations, ranking 14th nationally in in terms of the total number of social organizations, with over 260,000 employees across the region.

Currently, the vast majority of social organizations in the region are actively contributing their wisdom and strength to the main fronts of economic construction, the frontlines of social governance, and the forefront of charity and philanthropy. They have achieved positive results in participating in rural revitalization, expanding scaling employment opportunities for college students, and supporting civil affairs initiatives.

1. Participate in Primary-level Governance and Improve the Well-being of People

"Thank you for delivering two meals to us every day, which has solved our

problems!" said Li Xueqin, an elderly woman from Pingshan Community in Liuzhou City, with gratitude.

Li Xueqin's son has been bedridden for many years, and as the elderly woman is getting older, it has become difficult and inconvenient for her to buy groceries and cook meals. Now, volunteers from the Yuhua Elderly Care Service Center in Liuzhou City deliver meals to them on time, greatly improving the quality of life for Li Xueqin's family, making'.

The Yuhua Elderly Care Service Center is a social organization established in 2022. The center not only provides dine-in services for elderly people nearby but also customizes meals for those in need and delivers them, solving their meal-related difficulties. Currently, the center serves about 400 elderly people, providing more than 330,000 free lunches and serving more than 30,000 people.

"Serving elderly people is very meaningful. Those who contributed to society are getting older now, and what they need is younger people's care and assistance." Said Chen Yongmei, the director of the service center. The center explores ways to care for the elderly and giving opportunities to them to contribute to society, encouraging healthy and active seniors and energetic to participate in

volunteer services. Currently, the service center has over 300 volunteers who provide regular services for the elderly in the community.

The Chengxi Community of the Huanjiang Maonan Autonomous County in Hechi City is a typical resettlement area for poverty alleviation and a multi-ethnic community. In recent years, the county has the Guangxi Handa Social Work Service Center through government procurement, which helps guide the community in establishing and incubating various social organizations and organizing and conducting community volunteer service activities, thereby enhancing the community's management and service capabilities. The Guangxi Handa Social Work Service Center, using the resettlement area as a platform, has mobilized the community volunteer team, stimulated internal motivation, and promoted 'self-service and self-management among residents, enabling them to better integrate into urban life and the.

Last year, the Department of Civil Affairs of the Autonomous Region allocated a total of over 7.5 million yuan from welfare lottery funds to support 36 social organization projects through government procurement. Cities such as Nanning and Liuzhou allocate annual funds to organize social venture activities, guiding various social organizations to actively participate in social governance, poverty alleviation, and care services for the elderly and children and

other service projects.

"Social organizations have been integrated into all fields of urban and rural primary-level governance within communities, and they have become an important force in the urban and rural primary-level governance system," Said Lu Haibo, director of the Social Organization Administration Bureau of the Department of Civil Affairs of the Autonomous Region. The civil affairs departments at all levels in the region have encouraged social organizations to actively participate in fostering community culture, facilitating community consultations, and resolving neighborhood disputes and other social governance activities, improving the multi-subject participation mechanism and enhancing the primary-level governance framework.

2. Exert Unique Advantages and Serve Economic Development

"Two group standards, such as 'Technical Code of Practice for Feed Mulberry Production', have passed expert review." "Two group standards, such as Prawn'Dongxing Prawn'Prawn', have passed expert review." ... Since January this year, the Guangxi Standardization Association has organized experts to review and approve multiple group standards in various fields. The Guangxi Standardization Association is a non-profit academic organization dedicated to creating a platform for the release of original, high-quality group standards. Last year, the association released 259 original, high-quality group standards, such as

'Jasmine Liupao Tea'. To date , a total of 952 original, high-quality group standards have been released, ranking 8th nationally in terms of group standard platform activity. The association's president,,Xie Hongzhao,, said that the association focuses on formulating original, high-quality group standards for new technologies, new industries, new business models, and new processes, thereby empowering the high-quality development of Guangxi's advantageous industries.

In recent years, our region has continuously carried out special actions to serve high-quality development of industry associations and chambers of commerce, actively guiding all industry associations and chambers of commerce to base themselves on their functional positioning and actively serve the overall economic development of Guangxi. The Liuzhou Luosifen Association has empowered the industry and served enterprises, completing the compilation, revision and release of 48 standards for the luosifen industry. These standards cover the entire industrial chain, including planting, breeding, processing, production, sales, physical operation,, and cultural tourism, thereby supporting the high-quality development of Liuzhou's luosifen industry the. The Oil Tea Association of Gongcheng Yao Autonomous County applied to formulate a group standard Gongcheng"Gongcheng Oil Tea', to improve the quality of Gongcheng oil tea and build a regional brand, thereby enhancing the market competitiveness of the

product.

Since 2023, industry associations and chambers of commerce in the region have proposed 4,469 policy suggestions to government departments, participated in the formulation and revision of 482 laws, regulations and policy documents, conducted 1,400 industry surveys and statistical analyses, established 851 platforms for exchanges, and cooperation, and supply-demand matching, facilitated the implementation of 202 investment projects, secured agreement agreement totaling an amount5.723 billion yuan, and achieved positive results in serving the new development pattern and promoting high-quality development.

3. Fulfilling Social Responsibility and Promoting Rural Revitalization

"We are very concerned about the employment and income issues of women in Hechi. We hope they can acquire some skills and find a suitable job to increase family income," said Huang Fangfang, president of the Women Entrepreneurs Association of Hechi City.

The Women Entrepreneurs Association of Hechi City has been striving to build the "Shouxi Maternity Matron" brand. Since 2020, the association has provided training in infant care and other domestic service skills to over 8,000 rural female laborers in 11 counties (districts), helping them to stabilize their incomes. "This is Mo Meining. After training, she has been working in our maternity center. This is Wei Qianqian. She is

now stationed in Shenzhen as a maternity matron and earns a monthly salary of 7,500 yuan..." Huang Fangfang explained. These rural women have now become outstanding figures in the urban domestic service industry, increasing their family income.

Social organizations, with their flexibility, innovation, and extensive social resources, have become an important force in promoting the comprehensive revitalization of rural areas. The Guangxi Xieli Fuzhu Foundation has vigorously implemented the "Cooperate to Improve the Living Environment" public welfare project, focusing on the construction and upgrading of rural infrastructure,. The project includes providing solar-powered street lamps, implementing rural road hardening and beautification projects, installing leisure and fitness equipment, and building rural cultural squares, etc., to improve the quality of life of rural residents. The Fujian Chamber of Commerce in Liangjiang City has led enterprises through the association to build a "Love" foundation, set up cultural support points for rural revitalization, promoted the prosperity of rural culture, supported the construction of rural party service centers and consolidated party building at primary-level;

the chamber and its member enterprises have actively participated in the "Ten Hundred Thousand" rural revitalization action plans and other rural revitalization special projects, donating and providing materials worth a total of 5 million yuan.

The reporter learned from the Department of Civil Affairs of the Autonomous Region that since last year, 4000 social organizations in the region have participated in rural revitalization, and over 1,000 social organizations have formed paired assistance relationships with administrative villages, implementing over 3,500 assistance projects. Social organizations and their member units have invested more than 400 million yuan in funds in building building rural areas with thriving businesses, pleasant living environments, social etiquette and civility, effective governance, and prosperity, benefiting over 3 million people. Lv Haibo said: "This year, our region will strengthen guidance for social organizations to standardize internal governance, improve service capabilities, and play a demonstrative and leading role, better meeting people's basic living needs, strengthening primary-level governance and promoting basic public services."

Reference:

Guangxi Cloud-Guangxi Daily: 26 million social organizations in Guangxi contribute to livelihood development (2025-02-27)

(3) Case 3: Haining Municipal Civil Affairs Bureau: Social Organizations' Participation in the Construction of the Social Governance Ecological System

In recent years, the Civil Affairs Bureau of Haining City, Jiaxing, ngCity has focused on strengthening the role of social organizations as key players in primary-level governance. By concentrating on the processes of incubation and growth, capacity building, and supervision and management, it has established a new social governance pattern featuring "multi-participation and collaborative governance", effectively enhancing the role of social organizations in primary-level social governance.

1. Establish "Three Mechanisms" to Create the Most Favorable Ecosystem for the Optimal Development of Social Organizations

(1) Establish a coordination mechanism

Haining City established the Social Work Committee of the Municipal Committee as early as 2009. The committee's member units consist of over 30 departments and mass organizations. It has a social work office shares office space with the Civil Affairs Bureau and a secretariat department for the Municipal Committee Social Work Office, with a clearly defined deputy director-level position that operates in an entity form. It coordinates the development of the "three social sectors" (urban and rural communities, social organizations, and social work) in the city. It holds annual meetings of the Committee (expanded) to discuss and plan the key tasks of the "three social sectors" each year, and includes them in the annual targeted responsibility assessment of towns (streets) by the municipal government and the

municipal committee.

(2) Establish a policy support mechanism

Shanghai City has scientifically formulated the "13th Five-Year Plan" for the development of the "three social sectors" and incorporate the expansion of the social work professional team and the standardization of government procurement of social organizations' services into the "Implementation Opinions on Promoting High-Quality Development of Civil Affairs in the New Era" issued by the municipal committee and the municipal government. The city has increased investment for government procurement of services from social organizations, and the special funds are included in the annual fiscal budget at both the municipal and town levels. The municipal finance department has allocated 1 million yuan for the social work office project since 2016, of which 500 thousand yuan is mainly used for purchasing professional social work services and 500 thousand yuan is for rewarding and subsidizing the development of social organizations. The registration capital for urban and rural community service-oriented social organizations and professional social work institutions has been reduced to 1000 yuan (from 2016 to 2018), and full subsidies for the registration capital will be provided after the service projects are approved will be provided.

(3) Establish a cultivation and development mechanism

The Haining City released the first local

standard in the province for "construction and management of social organization service centers" and constructed a "1+12+N" three-level incubation platform for social organization service centers was constructed. The city has built a municipal social platform with an area of 800 square meters was built, mainly providing office space and policy support for public welfare-oriented social organizations in the process of cultivation and incubation and helping to cultivate suitable social organizations to undertake government procurement of services projects. So far, the platform has incubated a total of 28 primary party organizations in social organizations, facilitated the registration of more than 200 social organizations, and planned 217 public welfare and social work projects.

2. Introduce "Three Services" innovations and Build an Efficient Enabling Ecosystem for Social Organizations

(1) Innovate "One Visit at Most" Approval Services

Comprehensively deepen the reform of approval and supervision for social organizations, introducing innovative service measures such as "online application, and departments jointly handling", shortening the vertical approval time limit, simplifying the horizontal verification process, providing two-way interactive instant services, and establishing a full-integrated "One Visit at Most" "online + offline" service mechanism for social organizations.

(2) Innovate "Three-Sectors Cooperation" Grid-based Services

In 2020, a new service initiative called

"Three-Sectors In Cooperation Four Seasons On Duty" was launched. According to the requirements of "pairing with street towns, serving communities, and expanding to grids", the programs invited 521 social organizations, 100 professional social workers, and 767 certified personnel from government agencies and public institutions were invited to enter communities and link to grids. This initiative leverages the professional advantages of social work and enables red social workers to serve as policy disseminators, resource linkers, public welfare advocates, and public opinion collectors, while promoting the participation of social organizations, social workers and volunteers in community grid governance to deliver services to residents' doorsteps.

(3) Innovate "Full Life Cycle" Supervision Services

Leveraging digital reform as the driving force, the city has introduced the "Full Life Cycle" supervision standards for government procurement of services from social organizations, proposing the "Three Things to do and Five Unifications" workflow. Specifically, the Municipal Social Work Office is responsible for coordinating the supervision process of government procurement of social services projects by municipal departments, including organizing project press conferences, supervision meetings, and evaluation briefings to enhance the transparency of project implementation; Additionally, projects are subject to full-life-cycle supervision according to the "Five Unifications" (unified application, unified procurement, unified payment, unified

supervision, and unified evaluation). This approach has strengthened and improved the regulatory measures in the field of purchasing social organization services and standardized the entire process of project purchase from project initiation to completion in the whole city.

3. Ensuring "Three Key Points" to Promote the Integrated Development Ecosystem of Social Organizations

(1) Ensuring the Integration of Resources

Fully Huainan City has fully integrated resources, merging the existing Party Service Centers of social organizations with social workstations, and upgrading them in a unified manner. The principle of "project-based purchasing, professional service, and social operation" has been established. One social workstation has been set up in each town and sub-district, and the operation of the social organization service center is entrusted to the professional team of the social workstations. The city has introduced a number of professional social work institutions have been successively introduced, such as Shanghai Public Welfare, Shanghai Modern, Shanghai Wuliuxiang, Zhejiang Zhijiang, Hangzhou Zhidian, Hangzhou Lerenlezhong, Jiaxing Xiaoci, and local institutions like Haining Zimi and Haining Kangyi, to operate on a project.

(2) Ensuring Professional Services

With the goal of "operate as an entity and service precisely", the city has established a "123X" project list, including "1" core leading project (Party manages the professional), "2" brand projects in the field of governance (community and social work), "3" basic projects (support for disadvantaged families, elderly

living alone, children in difficult situations), and "X" self-selected characteristic projects. This approach effectively addresses the diverse needs of the people and maximizes the three platform functions of the social organization service center (social workstation): talent development, supportive hub, and service empowerment.

(3) Ensuring Evaluation and Supervision

"SPPE" Haining City has issued the "SPPE" Evaluation Method for the Construction and Operation of Social Workstations in Towns (Sub-districts), which includes 23 evaluation indicators across four dimensions: Professionalism, Professional, Planning and Effect. Each indicator clearly defines the scoring criteria, quantifies the performance of social workstations on a 100-point scale. Additionally, 4 positive and negative evaluation criteria are applied beyond the 100-point system to form the comprehensive evaluation score of social workstations in towns (sub-districts), combining quantitative and qualitative methods. For quantifiable evaluation contents, scores are assigned as much as possible. For criteria that are difficult to quantify, qualitative evaluations are conducted based on factors such as work effectiveness and public feedback, ensuring striving the authenticity and accuracy of the assessment.

4. Highlight "Three Focuses" to Build a Multi-governance Ecosystem for Social Organizations

(1) Focus on Professionalized Services of Social Work Organizations

Further The city has further government functions and promoted the delegation of more public service and social affairs projects to qualified

social organizations. Currently, professional social work service projects in the city involve the work functions of 15 people's livelihood-related related departments departments, covering all areas of professional social work such as services for children, youth, the elderly, women, the disabled, and correctional programs. The city has also explored social work services in areas such as psychological intervention for government officials, elderly petitioners, ethnic minorities, and conflict resolution. It encourages Encourage professional social work institutions to actively participate in common prosperity initiatives, rural revitalization, and primary-level social governance. Social workers have achieved remarkable results in areas such as poverty alleviation, epidemic prevention and control, conflict mediation, peace building, and the creation of civilized cities.

(2) Focus on Project-based Services of Public Welfare Organizations

Haining has adopted the "nurturing social organizations through social organizations" model, linking industry associations, chambers of commerce, and the Charity Federation to participate in the "Quality Haining Together for Good" project. This approach promotes promotes the participation of social organizations in social governance through project-based initiatives, fully leveraging the self-governance role of social organizations. Social organizations such as Haining Volunteers and Haining Seal Rescue Team regularly participate in the volunteer services of primary-level governance linkage workstations. The city regularly organizes

Regularly the "Social Cube" public welfare service bus activities. The Haining Social Organization Cultivation and Development Center coordinates community social organizations across the city to provide group services, conducting various activities such as public welfare awareness campaigns , knowledge quizzes, cultural performances, and public welfare services in urban and rural communities. These efforts fully utilize the role of community organizations in primary-level governance and help create service brands for community social organizations.

(3) Focus on Localized Services of Community Social Organizations

StrengthenS The city has strengthened the three-level linkage at the municipal, town (sub-district), and village (community) levels, continuously deepening deepening the "Xiangli Xiangqin Seven-color Community" public welfare venture capital project. This initiative maximizes makes the localized advantages of community social organizations. With the "6+1" (i.e., six major groups including the elderly, women, children and youth, new residents, the disabled, and the poor and vulnerable, and one central task including garbage classification, conflict mediation, and peace building) as the service target, community social organizations effectively integrate government, mass organizations, enterprises, and volunteer services with other social resources. They plan projects based on residents' needs and promote the modernization of primary-level governance with professional social work methods.

Reference:

Journal of Chinese Communities Jiaxing Haining: Create an ecological highland for social organizations' participation in social governance with all efforts (2023-04-10)